

Relevant Works	Relevant Facilities	Time of Closure
<i>Kure Works of Nippon Steel Nisshin</i>	<i>Upstream facilities (blast furnace, sintering, and steelmaking)</i>	<i>By around the end of the first half of fiscal 2021</i>
<i>Kure Works of Nippon Steel Nisshin</i>	<i>All other facilities, including hot strip mill and pickling line</i>	<i>By around the end of the first half of fiscal 2023</i>
<i>Wakayama Works</i>	<i>No. 1 blast furnace, No.4 and No. 5 coke ovens, No. 5-1 sintering machine, and part of Continuous Caster 3</i>	<i>By around the first half of fiscal 2022</i>

Strengthening of the steel plate business

From the perspective of improving the capacity utilization rate and productivity in order to strengthen the steel plate business, and by comprehensively taking into account the competitiveness of the entire manufacturing process, the steel plate mill of Nagoya Works will be closed and its production will be integrated into the steel plate mills in the Kashima, Kimitsu, and Oita Works.

Relevant Works	Relevant Facilities	Time of Closure
<i>Nagoya Works</i>	<i>Steel plate mill</i>	<i>By around the second half of fiscal 2022</i>

Efficiency enhancement of the steel sheet production system

An electro-galvanizing line, a continuous annealing and processing line, and No. 1 continuous aluminizing line of Sakai Works of Nippon Steel Nisshin will be closed, and their production will be integrated into the manufacturing lines of Kimitsu Works, Nagoya Works and other lines of Nippon Steel, in order to consolidate orders to more competitive manufacturing lines and from the perspective of producing more at the point of demand.

Relevant Works	Relevant Facilities	Time of Closure
<i>Sakai Works of Nippon Steel Nisshin</i>	<i>Electro-galvanizing line Continuous annealing and processing line No. 1 continuous aluminizing line</i>	<i>By around the end of fiscal 2020</i>

Withdrawal from the titanium round bar and welded pipe business

Nippon Steel will withdraw from the titanium round bar business mainly for aircraft engines and the titanium welded pipe business mainly for nuclear and thermal power plants, in view of their business environments and profit situation.

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<i>Osaka Steel Works</i>	<i>Titanium round bar manufacturing special facility</i>	<i>By around the end of fiscal 2022</i>
<i>Oita Works (Hikari Area)</i>	<i>Titanium welded pipe manufacturing line</i>	<i>By around the end of the first half of fiscal 2021</i>

Strengthening of the stainless steel business

Works of Nippon Steel Stainless Steel Corporation will be closed and its production will be integrated into Nippon Steel, while the dedicated manufacturing facility for precision products will be closed and its production will be integrated into Yamaguchi Works and other facilities.

Relevant Works	Relevant Facilities	Time of Closure
<i>Kinuura Works of Nippon Steel Stainless Steel</i>	<i>Hot strip mill</i>	<i>By around the end of December 2020</i>
<i>Kinuura Works of Nippon Steel Stainless Steel</i>	<i>Dedicated manufacturing facility for precision products (a precision hot-rolling machine, a bright annealing line, and a rewinding line)</i>	<i>By around the end of the first half of fiscal 2020</i>

Previously announced measures the implementation of which will partly be pushed forward or changed

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<i>Kinuura Works of Nippon Steel Stainless Steel</i>	<i>Hot strip mill</i>	<i>By around the end of December 2020</i>
<i>Kinuura Works of Nippon Steel Stainless Steel</i>	<i>Dedicated manufacturing facility for precision products (a precision hot-rolling machine, a bright annealing line, and a rewinding line)</i>	<i>By around the end of the first half of fiscal 2020</i>

Kashima Works	UO mill	October 2019 (done)
<i>Kimitsu Works (Tokyo Area)</i>	<i>Small-diameter seamless pipe mill</i>	<i>By around May 2020</i>
<i>Hirohata Works</i>	<i>Suspension of a melting furnace and a basic oxygen furnace (Installation of an electric furnace by around the first half of fiscal 2022)</i>	<i>By around the first half of fiscal 2023</i>

It said “The above measures are projected to reduce our annual crude steel production capacity by around five million tons while the impact on profit from closure of production facilities is expected to be approximately ten billion yen. Based on the production facility structure decided at this time, we will build up synergy effects from steelworks integration and effects of improvement in labor productivity and variable cost through rationalization. Moreover, regarding the new production facility structure as the first step, we will continue to consider establishing a more competitive optimal production structure, and at the same time carry out the selection and concentration in capital spending, ascertain factors such as future supply-demand balance in Japan and overseas and our potential profit trend under that balance, and implement measures according to changing business environment.”